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Specification for project gate reviews

项目重大节点评审规范

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Foreword

This document complies with the provisions of GB/T 1.1-2020 "Standardization Work Guidelines Part

1.Structure and Drafting Rules of Standardization Documents". Drafting. Please note that some content in this document may involve patents. The issuing organization of this document assumes no responsibility for identifying patents. This document was proposed

and is under the jurisdiction of the National Technical Committee on Project Management Standardization (SAC/TC343). This document was drafted by: Beijing Low Carbon Clean Energy Research Institute, Micro-Power (Beijing) Management Consulting Co., Ltd., and China Association for Standardization. Huawei Technologies Co., Ltd., Zhongke Huituo (Guangdong) Technology Co., Ltd., Zhejiang Yangtze River Delta Public Service Standardization Research Institute, Guangxi Standardization Association, Jianfan Biotechnology Group Co., Ltd., Shandong Provincial Institute of Standardization, National Marine Standards and Metrology Center, Zhejiang Yuanda Engineering Consulting Inquiry Co., Ltd., BYD Co., Ltd., Shandong Hi-Speed Co., Ltd., Beijing Remote Sensing Equipment Research Institute, China Certification & Inspection Group Tianwei Network Security All-Tech (Hefei) Co., Ltd., Huixiang Tiandi Management Consulting (Beijing) Co., Ltd., National Institute of Metrology, Beijing Guoke Junrong Innovation Technology Co., Ltd., China Railway Third Bureau Bridge and Tunnel Engineering Co., Ltd., Shanxi Youhe Xinda Project Management Consulting Co., Ltd., Sichuan Provincial Transportation Construction Group Group Limited Liability Company, Hunan Xisai Network Technology Co., Ltd., Chongqing Shouxun Technology Co., Ltd., Shanghai Taixin Electric Technology Co., Ltd. Company, Shanghai Qinghui Management Consulting Co., Ltd., Zhongrui Yuehua (Shanghai) Project Management Co., Ltd., Shenzhen Caiju Management Consulting Co., Ltd. Guangzhou Electric Power Design Institute Co., Ltd., Shaanxi Provincial Institute of Standardization. The main drafters of this document are. Liu Xiaoting, Xiao Yang, Li Hui, Zhang Bing, Cao Zhiguo, Cao Zixiong, Yu Biao, Wu Feng, Liu Zinan, Sun Hu, and Hu Hao. Zhou Yanyan, Fu Yaqing, Guo Yuanbo, Liu Xin, Jin Chaoyang, Zhao Can, Chen Long, Li Yuchen, Zhang Huan, Huang Linhua, Xie Hongzhao, Liu Zhiqiang, Xie Shujuan Zhang Yange, Zhou Jin, Du Huaide, Wang Shuxing, Song Xiaonan, Shang Zhengguo, Wang Ping, Wu Jianshuang, Zheng Xin, Tang Fengjuan, Lu Qing, Xu Dinghua, Feng Conghui Sun Yiling, Feng Haichao, Ye Ling, Zhao Zhigang, Zhang Zhigao, Yu Zhibing, Luo Fuxing, Wang Yong, Li Peiqi, Zhou Ziyu, Chen Xin, Wu Xiao, Wang Jingting, Jiang Lei, Fu Yongkang, Chen Wanru, Li Jun, Zhou Huimin, Zheng Xianguo, Kang Junpeng, Song Linlin, Wen Xiao, Wang Long, Lu Zhihua, Yu Qing, Zhang Yang.

Key project milestones, as an important means and tool for phased project management, have gained widespread recognition for their value. In current project management... In practice, various organizations generally face common problems such as high project risk, poor execution results, and project deliverables failing to meet expectations. The issues not only impacted the organization's operational efficiency and economic benefits, but also posed a challenge to its sustainable development. Major milestones were determined by the project committee. The project will undergo formal review to provide decision-makers with insights and information to help them decide whether to launch a new project and move to the next stage. Phase

1. Through standardized review procedures and comprehensive support, enhance the confidence of key project stakeholders such as senior managers and investors in the

project. A high level of trust in the feasibility of the project lays the foundation for continued access to resource support. By promoting this document, various organizations can achieve the following objectives.

- a) Establish an understanding of key project milestones, clarify unified definitions and review methods for key project milestones, and strengthen the review and approval processes of various organizations. The willingness to use project milestone review methods;
- b) Provide key content for the review of major project milestones to ensure the scientific and professional nature of project milestone reviews;
- c) Provide procedures and reference review content for reviewing key project milestones, helping various organizations to conduct reviews of key project milestones. The law should be adapted and implemented in accordance with its own characteristics. Project Major Milestone Review Standards

1 Scope

GB/T 47282-2026 is the Chinese national standard covering the stage gate - the review at which a project either passes to the next phase or does not, with the criteria, the evidence required, the composition of the review body and the possible decisions including stopping. First edition, in force since 1 June 2026, with the business analysis guidance GB/T 47285-2026. It was issued on 27 February 2026 and has been in force since 1 June 2026, as a first edition. The document is under the responsibility of the Standardization Administration of China. This page is published from the official record of the 2026 edition; the clause text of a standard this recent is not yet in circulation, and the figures, limits and tables it contains are those of the document itself, delivered in full with the English translation.

This document establishes the review principles for key milestones of projects and project groups, specifies the overall review requirements, and outlines the review elements and content. The review process, review organization, review procedures, review conclusion reports, and requirements for evaluation and improvement. This document applies to major milestone review activities of project committees and project management offices (PMOs) in project and program management. Other members involved in the project may use this information for reference.

Note. Without causing confusion, the term "project" in this document includes projects and groups of projects, and is referred to simply as "project".

2 Normative references

This document has no normative references.

3 Terms and Definitions

The following terms and definitions apply to this document.

3.1 Project key milestones (projectgate) Key decision points in a project are typically used by the project initiating organization and the project management committee to represent key stakeholders in the project. The purpose is to conduct a formal review and decision-making process based on the current status.

Note. This can also be referred to as a "project checkpoint".

3.2 An office established to provide guidance, assistance, and documentation to support the implementation and delivery of projects. [Source: ISO 21512.2024, 3.1.59]

4 Review Principles

4.1 Objectivity and impartiality The evaluation is based on facts and data, conducted with an objective and impartial attitude. Reviewers eliminate subjective bias and interference from vested interests, and their opinions and... The conclusions accurately reflect the actual situation of the project. They fully consider opinions and suggestions from all parties, avoiding the influence of personal preferences or small group interests on the review process. The objectivity of the results.

4.2 Comprehensive System Based on the overall project objectives, all aspects of the project should be considered systematically and comprehensively to avoid the one-sidedness and isolation of the review process.

4.3 Pay attention to risks A comprehensive risk analysis of the project is conducted, with a focus on high-risk areas and key processes. Through risk-oriented review, the project can... It is effective enough to deal with various uncertainties.