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Project, programme and portfolio management - Guidance on governance

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foreword

This document is in accordance with the provisions of GB/T 1.1-2020 "Guidelines for Standardization Work Part 1.Structure and Drafting Rules of Standardization Documents"

drafted.

This document is equivalent to ISO 21505.2017 Guidelines for the management of projects, programmes and portfolios.

Please note that some content of this document may be patented. The issuing agency of this document assumes no responsibility for identifying patents.

Introduction

This document describes the background and guiding principles of project, programme and portfolio governance.

Project, programme and portfolio governance includes, but is not limited to, areas related to projects, programmes and portfolios. Organizations can use

This document addresses the governance of any or all projects, programmes and portfolios.

This document is intended for use with projects, programmes and portfolios of organisations and groups of any size and complexity, but may

Tailored to different tissues. In addition, this document is intended to provide governance bodies as well as senior managers with governance responsibilities in the organization.

guide.

This document relates to governance projects, governance programmes and governance project portfolios, these terms and project governance, programme governance and project portfolios

The terms governance are interchangeable. However, there are differences between the governance of a single project or programme and the governance of multiple projects and programmes.

difference.

Following the project, programme and portfolio governance guidelines established in this document will help.

--- improve accountability and transparency;

--- Improve stakeholder engagement;

--- reduce organizational risk;

--- increase the likelihood of achieving sustainable outcomes, benefits and opportunities for enhancement;

--- improve communication;

--- Improve clarity on values, ethics and guiding principles.

Project, Program and Portfolio Management Governance Guidelines

1 Scope

This document provides the context for the implementation of project, programme and portfolio governance, and presents the governance of projects, programmes and portfolios

guide. This document may also be used for assessment, assurance and verification of project, programme and portfolio governance functions.

Note. In this document, the term "portfolio" is used to refer to "a portfolio of projects and programmes", and "programme" is used to refer to "a collection of related projects and other related work".

project group".

This document applies to governance bodies and senior managers who have influence or make decisions on project, programme and portfolio governance. Book

The document may also provide guidance to those executing projects, programmes and portfolios, such as sponsors, steering committees, portfolio owners and

Project Management Office.

This document also applies to managers of projects, programmes and portfolios, and those who have developed and implemented projects, programmes and portfolios

stakeholders involved in the process. Other audiences interested in this document include advising, assisting in projects, programmes and portfolios or work-related personnel.

2 Normative references

There are no normative references in this document.

3 Terms and Definitions

The following terms and definitions apply to this document.

3.1

Governance

The principles, policies, and frameworks used to guide and control an organization.

3.2

Stakeholders

have an interest in, or may have an influence on, or may be affected,

or an individual, group or organization that considers itself affected.

3.3

risk

An uncertain event or collection of events with a potential positive or negative impact.

3.4

income benefit

The advantage, value or other positive impact created.

3.5

Governing body

A person, group, or entity responsible for the governance of a single organization, multiple organizations, or a portion of an organization.